

## **Rugby Cement Plant Stakeholder Workshop**

17<sup>th</sup> September 2008 – Rugby

### **Transcript**

**Date of issue: 15th October 2008**

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## **NOTE ON THIS WORKSHOP REPORT**

This transcript was produced by The Environment Council, based on the wall record taken on flip charts during the course of the meeting. It has been produced as a record of the outcomes and outputs of the meeting and to inform non-attendees about the proceedings and discussion.

While the meeting flipcharts serve as a vital record and aide memoire for the participants, they are inevitably quite cryptic in places. This transcript is based upon the flip chart records and so its meaning may not be clear to people who did not attend the meeting. Please contact The Environment Council for clarification if necessary.

*Text in italics indicates notes on the process of the meeting.*

Produced by The Environment Council

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Registered Charity Number: 294075

**The Environment Council**

## Welcome! Please sign in

<b>Name</b>	<b>Attending as</b>
Erica Sutton	The Environment Council
Claire Mellier Wilson	The Environment Council
Winsome Grigor	The Environment Council
Tom Longstaff	'Sustainable Rugby'
Mike Graveney	PCT NHS
Rosie Amos	The Environment Council
Arnold Woolley	R.I.Plume
Paula Woolley	R.I.Plume
Lilian Pallikaropoulos	R.I.Plume
John Wells	W.C.C
Ian Southcott	CEMEX
N. Reynolds	Resident
Sean Lawson	Rugby Borough Council
Tom Mahoney	R.B.C.
Chris Holman	RCCF/RBC
Doug Hodgkinson	WCC
Andrew Cowan	Sustainable Rugby
Tina Scott	Environment Agency
Mark Davison	C.C.P
Carolyn Robbins	RBC
Noreen New	RBC/RCCF
Claire Watson	RBC/RCCF
John Webb	Sustainable Rugby
Heather Timms	RBC/WCC
Gareth Prewett	Resident
Patricia Wyatt	RCCF/Parish Council
Claire Edwards	RBC Councillor
Mike King	The Environment Council
Ism Mistry	R.B.C.
Neil Sandison	RCCF
Rob Angell	Facilitator
David Hudson	Environment Agency
Roy Sandison	NBCA
Janet Schwartz	Marton Resident
Sheela Hammond	New Bitton Comm. Assn
Martin Eversfield	Rugby District TUC
Jeremy Wright	MP
Andy King	P.P.C.
Neil Campbell	RBC
Don Williams	Labour Councillor, New Bilton Ward

## **Apologies**

<b>Name</b>	<b>Organisation</b>
Mark Pawsey	PPC Conversation Party
David Draper	Long Lawford Parish
George Farthing (not informed)	Council
Ian Fletcher	Resident
Tom Hellberg	Resident
Mike Holland	EMRC
Leigh Hunt	Avon+Swift Councillor
Helen King	Warwickshire PCT
Katherine King	County Councillor
Lisa Parker	Bilton Councillor
Geoffrey Yeats	Resident

## **Agenda**

<b>6.00</b>	Agenda, Objectives, ground rules Purpose and Ownership
<b>7.30</b>	Break
	Shaping the process
<b>9.00</b>	Break
	Press Briefing Next Steps and Evaluation
<b>10.00</b>	Finish

## **Ground Rules**

- Mobiles off
- Concise in what you say, no speeches
- Listen and respect for each other
- Shared responsibility for wall record
- Shared responsibility for time management

## **Objectives**

- Establish the purpose of a future engagement process
- Establish the ownership and funding of the future process
- Begin to map what the future process will look like
- Contribute ideas on other aspects of the future process

## **GROUP DISCUSSIONS**

*Groups of participants were asked to consider the purpose and ownership of future engagement at table facilitation. The main topics discussed were; what the aims of future engagement might be; who the process will advise and give input to; who will pay for it and the ownership of the process.*

### **GROUP 1**

#### **Purpose and Ownership**

- Constructive dialogue between Cemex, EA, other agencies and councils as appropriate and representative members of the community
- Keep community informed with open accurate information of future or planned developments at the plant in a timely fashion
  - o Provide a Forum for residents to ask questions and challenge
- Trust and respect between all partners/participants
- Future process needs to acknowledge and deal with issues surrounding the plant and wider impacts
- Process should be for people of the Borough, not just adjacent areas
  - o If done properly, it should actually be helpful to Cemex as well
- Opportunity for citizens to influence the operations of the plant, whilst respecting commercial confidentiality
- Cemex should pay, that is how it works in other areas. Primary view
- If public bodies are benefiting, should also pay a share, is an alternative view
- Whoever actually funds it, there still needs to be an element of independence to the decision-making. Funders can't control the agenda.
- Facilitator/Secretariat – agenda, Press, minutes, info, notices, admin
- What's in it for Cemex?
  - o Don't want to be embattled
  - o Improve trust and relationships

### **GROUP 2**

#### **Purpose and Ownership**

##### **Aim**

- Open and honest communication – between CEMEX, EA and FORUM and public
- Ensuring wider communication to a wider audience
- A facility that allows questions to be asked of CEMEX/EA, communication -> needs to be more than one way traffic
- Forum needs to be able to disseminate information to public

- What is the purpose of the information? Is it for scrutiny, simply info?  
To influence public and enable informed challenge
- Understanding of the information is needed in order to be able to disseminate it
- To enable CEMEX and EA to react to concerns raised
  - o There are times when explanations are needed, or assurance, the response should match with the need
  - o Information needs to be provided in a clear and timely way, so that this can be responded to
  - o Answers from EA and CEMEX to questions asked need to be full and clear
  - o Need to be able to ask supplementary questions

### **Who advise?**

- Rugby borough – general public (beyond immediate area)
  - o Some people will be interested, some not, no matter what the distance
- People whose livelihood is affected
- Asking informed questions to challenge CEMEX/EA when needed (need to have the right information to do this)
- A conduit for supplementary questions from the public

### **Who Pays?**

- CEMEX
  - o They stand to benefit

## **GROUP 3**

### **Purpose and Ownership**

- Funding – RBC, CEMEX
  - o Whatever funding it should be without condition
  - o CEMEX should pay for environment/community damage if guilty.: perhaps not pay for dialogue
  - o RBC – No responsibility for plant or process, how can dialogue paid for by tax be justified?
  - o RBC seen as not independent (previous meetings)
  - o What about Warwickshire CC? Public bodies
  - o Democratic approach – should be all levels – RBC, WCC and national
    - Should depend on type of grievance
  - o WCC – more responsibilities so should be more involved
  - o All parties contribute according to ability to pay. Resident in particular should be included
  - o Decision-making should be separate from CEMEX

## **Aims**

- EA fully engaged with process
- A clear dialogue
- All parties signed up to dialogue with well planned process and accountability
- A commitment to the process from ALL stakeholders
- How should more of the local community be involved? They do want to be engaged. Feel important to get involved. They should be.
- Process should be less confrontational
  - Past confrontational minutes discourage attendance from residents

## **Who will it advise?**

- Depends upon who the group feels is best placed to aid residents
- Whoever it is, level of influence should be clear
- Accountability of stakeholders should be of value to all
- Technically difficult issue so perhaps this discourages engagement
- There should be confidence in group that they are able to confront technical issues
- Take process of decision-making more transparent – public. What is coming out of plant? Also challenged

## **Whose process is it?**

- Feel that it is currently CEMEX
- Should be on behalf of general public
- Local issues, local accountability

## **GROUP 4**

### **Purpose and Ownership**

#### **What is the aim?**

- Communication between all parties
- Shared understanding
- Building trust and understanding between parties
- Allowing organisations to be transparent and accountable (e.g. EA reporting back about its actions)
- Get the public to be proud of CEMEX plant and its products

#### **Who will it advise?**

- Who is it for? Community and stakeholders
- Who will it advise? Defra, PCT etc... Whoever needs to know

### **Who will pay for it?**

- “Polluter pays” principle
- or combined pot

### **Whose process is it?**

- Process belongs to the stakeholders

## **GROUP 5**

### **Purpose and Ownership**

#### **What is the aim?**

- Engagement between community and company
- Purposeful dialogue
- Agreement (adjustment)
- Mitigation (reducing negative impact)
- Dealing with both positive and negative impact
- Exchange of full and frank information
- Achieving level of agreed information and trust
- Keep focus through regular review
- Achieve direction and closure on issues
- Understand remits of different groups

#### **Who will it advise?**

- Stakeholder (inc. public, local)
- Help and inform those with statutory duties
- Influencing and informing each other
- Representing and feedback to community/giving a voice
- Environment Agency
- Avoidance of dialogue by headlines

## Whose process is it?



## Who will pay for it?

- Independently funded

## **PLENARY DISCUSSIONS:**

### **Purpose and Ownership**

*Participants were asked to contribute the points of their group discussions in a plenary format.*

### **Aims**

- The EA should be fully engaged with the process
- Allow organisations to be transparent and accountable e.g. ES reports back on its actions
- The Forum needs to be able to disseminate information to the public
  - It should be a conduit to the public
- It should deal with positive and negative impacts from the plant
- To provide a forum for residents to ask questions and make challenges with openness and respect
- The purpose of the information is scrutiny, so it needs to be clear to enable challenge
- Building trust and understanding
- Future process needs to deal with and acknowledge issues (consequential impacts) that are wider than the plant
- Understanding that stakeholders are the community not a separate entity
- Open and honest communication between CEMEX, EA, the public and the Forum ensuring wider communication to a wider audience
- Purposeful dialogue

- Keeping the community informed with open, accurate and timely information
- Aim to be less confrontational to encourage more participation from the public
- Public to be proud of CEMEX and its products
- Information from EA and CEMEX
- Achieve direction and closure on issues
- Better understanding of the remits of different groups
- Try to influence the operations of the plant, Something in it for CEMEX

### **Who will it advise?**

- Stakeholders
- The process should be for people of the borough – the wider community
- Local issues – there should be local accountability
- Help and inform those with statutory duties
- Defra, PCT and whoever needs to know

### **Who will pay for it?**

- CEMEX, Warwick County Council and Rugby Borough Council
- The polluter should pay: so producer of the product
- A common pot could be developed so the process could be completely independent
- Process should be independently funded
- Possible central government input to funding

### **Aims – Comments**

*Participants were asked to comment on the collected ideas in plenary*

- If you have agreed the objectives then accept a commitment to work towards a positive outcome
- Accepting closure on some of the issues – but respect that everyone has different views and that in some areas it might not be possible to reach agreement
- The legal aspect: CEMEX is obliged to do certain things e.g. communication etc. – laid down in law – which is on the side of the polluter
- Aims are objectively real outside the group
  - o About the environment
  - o CEMEX's activities should be risk assessed – assess the impacts and prioritise them and mitigating against any risks identified
  - o This should be the primary aim of the engagement
- Improve the community engagement process – plant staff and community are not trained – there is a lot to be learned so that

people's ability to engage can be improved (e.g. Rugby BC have received training recently)

- Aims should be agreed before a future process is set up
- Aims are reasonable (good-it is what we've been trying to do)
- Influence broader decision-making around the plant
- Start to frame the aims in a way that works (acknowledging that there are laws to account for). Community representatives need to feedback and need training on this

### **Who will it advise? - Comments**

- Concerned about EA – need more response from EA as a regulatory authority – don't feel that they take on board what the community say – despite consultation
- Issues Noise etc. – a question of scrutiny – how the public's questions are answered and how the regulatory bodies work
- There are 8 residents out of 90 000 here tonight – so can't claim to speak for local people
  - o Need to get public involved – everyone has a view on it – let them tell CEMEX what they think of the environment they have created
  - o Process needs to be opened out to a wider audience – meetings should be publicly advertised
  - o Need to take it to the people – need to take information from engagement meetings out to the public
- Reason we are here is that the Forum had more restricted aims than these and failed
- Anything we can do to communicate information is a start
- Difficulty in agreeing what and how to communicate to the public, Forum doesn't have enough scientific knowledge and so shouldn't be expected to
- Idea of joint fact-finding will deal with 'contest of experts'
- Need to get to some of the things the report proposes

### **SHAPING THE PROCESS**

*Participants were given the opportunity to move from their original groups. These groups discussed how the future engagement process should be shaped. The main questions considered were; who should participate? How should expert input be used? How should the public be involved and why? How should the process relate to campaigns? What role should the forum play? Participants were then asked to rotate around the different group's workstations and comment on the other group's discussions.*

## **GROUP 1**

- Forum as it is needs to decide whether it will be a protest organisation or a community forum
- A 'constitution' isn't useful for a community forum
- Engagement doesn't have to centre around the Forum but we know we want community engagement
- Can not have long protracted scientific information, just the nitty-gritty
- Jargon doesn't mean anything, want to know the effect on the Borough. Want to know the impact that it is proven and we can monitor it
- The new engagement needs to be working at ground level BUT not duplicating
- Information needs to be accurate and understandable/clear English

### **Who are the stakeholders?**

- Not convinced Rugby public are widely concerned
  - Councillors have never received phone calls regarding the plant
- 'Protest Group' approach of Forum is disengaging people, we need the right agenda , engage people
- Plant is there and we need a pragmatic solution/attitude – it won't go away
- Should be able to feel proud of Cemex. At present they keep a low profile for fear of criticism
- More community associations BUT must be careful not to exclude those areas without community associations
- Anyone who is affected either adversely or who benefits
  - Inclusive and welcoming e.g. Parish Councils and Individuals
  - Almost no restrictions
- Use ground rules

### **Experts**

- Experts require money, won't come for free and won't come to be blown out of the water
- Independent 'special advisors' (experts) to participate in the engagement
  - Guide the right questions to ask

### **Comments**

- Need to define what is meant by 'protest' – shouldn't have to get to that point
  - Existing Forum is confrontational and rarely constructive
- A process where people can be heard
- Need to decide the purpose of the engagement, still in CEMEX' interest to engage campaign groups
- A community organisation needs resources, catalyst for communications

- Environment needs to be considered in planning decisions

## **Shaping the process**

### **GROUP 2**

#### Participation

- Any existing local groups would be a starting point – already have report back mechanism
  - EA, Cemex
- Parish Councillors
- Residents associations
- County Councils
- Borough Council
- P.C.T.
- M.P.
- Anyone who can distribute information or contribute information
- Open to general public
- NB: There will be different levels of knowledge of those involved
  - Any process will therefore need to be designed to accommodate this – some sort of structure is needed
- Smaller groups might be needed to scrutinise information
- Those involved need an infrastructure in order to feed back
- Structure – this needs to enable those who have information to bring it into the process (who may not necessarily be representing a body of people)
- This meeting should not be the end of the road for this decision-making process – on the engagement – others beyond CEMEX, EA and RBC need to be involved
- This reflects the lack of trust that currently exists
- Local people need to be involved in the decision on the engagement process – this is an organic process and it needs to continue in this way
- If we can't influence decisions, it doesn't feel like we moved any further forward, it feels pointless
- Feel there are good things in the report but there is no recommendation that any bodies beyond EA, CEMEX should continue as stakeholders and this is disappointing
- The forum in future needs to address the imbalance in equality in the process
- A starting point for work of the engagement process should be a health survey
- Can we use the TEC report as a starting point?
  - E.g. joint fact finding could be used
- If experts are used there must be access to information in order for this to be helpful
- The experts need to be owned by all. Stakeholders – not just the 'big three'
- Those involved in the forum need to be known and accessible – it needs to be more public

- Reports and decisions from it also need to be made public
  - Those involved need to be accountable
- Environmental groups need to be involved

### **Comments**

- NB: Regarding accountability – this refers to those more actively and immediately involved e.g. like those on the forum
- Who would they be accountable to? Concerned that people may be picked on
- Organisations involved in, for example a committee, should be accountable to the community
- Any membership bodies within the process may need to address this issue
- Transparency and accessibility are more important than accountability
- Need one big umbrella process with an overall view, not small separate bodies not working together
- Need closure on specific issues, in order to move on, sub groups working within the wider process could address this
- Need to be clear who represents what - it is not always clear who they are representing

### **Shaping the process**

#### **GROUP 3**

##### **Who participates?**

- Stakeholder identification process needed
- The community – but what is this

##### **How to use/get expert input when needed**

- No one seems to have technical expertise that are already involved
- Should include legal issues and technicalities of this
- Experts don't come cheap – on issues of high importance, facilitators should be involved as experts
- Should be brought in on specific issues, not one person all the time
- Experts either – give technical opinion
- Or - give consensus of stakeholder expertise
- Local universities could focus on Rugby Analysis is a big job e.g. university size
- University approach may take too long
- Important that right questions are asked
- Community based research could be cheaper

##### **How to involve the public and why**

- People are apathetic because they are not informed

- People won't get involved if can't change anything
- Need to communicate more
- Should public be involved that make a point of the issue or should people be asked more proactively?
- How much do you survey views? Need a way to weight public concerns. All perspectives valid.
- There is consultation fatigue and this shouldn't be perceived as apathy. An arms length, web based resource e.g. Facebook. Should allow communication of concern
- Concern expressed via web-process must be effective
- Moderation is important
- Things must change as a result
- People must be empowered
- Web should not be only communication route
- New Bilton – particular concern in terms of residents
- Why aren't people going out of way to be involved?
- Public are not attracted by contention
- Timing of meetings e.g. holidays very important to take into account
- Not everyone wants to use the internet
- Proper amount of time for engagement has to be given (In line with Warwickshire Compact)
- Town Crier
- Rolling Screen on internet stations
- Back of parking ticket advertising – number for feedback on Cement works (3 month time frame)
- CEMEX should do more – RCCF meeting advertised through community matters

### **How to relate to externalities – entrenched positions**

- If people believe one side, it will always be difficult to persuade them otherwise
- Is it possible to engage people in dialogue who have entrenched positions?
- All groups have to be included in process
- If information is proved beyond doubt then that's one thing, but this is lacking.
- Should an enquiring mind be silenced? Questions answered would go some way to overcoming entrenched positions
- Stakeholders should be treated with more respect
- Celebrate successes in process – this is a uniting force
- Information must be proven to be un-manipulated and independently collected
- Public register should be up to date and accessible

### **Role of Forum**

- Does not fulfil what the needs of stakeholders are
- Is part of problem
- Needs to be part of democratic system e.g. Councillor more involved

- People should be empowered to do more to represent themselves. Not enough Councillor representation resource (time)
- Needs to be something that achieves something
- Sub-groups are useful
  - Because of issue focus
- Borough and County Council are ruled by the Cabinet. The Cabinet rules over RCCF therefore felt it is ineffective
- Good democratic system should be used

### **Comments**

- Experts – if trying to get trust, accountability etc., why do we need external experts if expertise e.g. EA are trusted? If EA can't do that, why carry on?
- Experts can be used to create focus – formulate the challenging questions in an effective way
- Experts needed where data is not available
- Legal expertise needed
- EA etc. (existing experts) say they don't know answers. If they don't know, who else will?
- No problem formulating questions
- When EA pulled out from forum – this was unacceptable. How can we ensure this doesn't happen in future? Motivation etc.
- Lack of health experts – These help. EA, CEMEX and commercials lack these
- Where involved, organisations do field experts, independence is an issue
- If have to have experts – then this undermines the expertise of those involved and trust in their expertise
- Process will only work where there is trust, historically EA and CEMEX not trusted
- Understanding and knowledge is variable and not transparent – causing lack of trust. Answering doubts helps.
- Remit of groups that come to table means that stakeholders will never get consensus – process should identify why and what is possible
- Independent vs. in-house; need to do joint work. No trust because has been choice of 'Big 3'. Expertise need to be chosen by process or ownership is lost, otherwise stakeholders left behind

### **Shaping the process**

#### **GROUP 4**

#### **Who participates?**

- (Experts) are not really participants
- Local Authorities
  - 40 Parishes
  - District

- o County
- Locality Panels (6) (Spread around Borough)
- Community groups
- Individuals – Residents
- Statutory bodies
  - o PCT/EA
- Local Strategic Partnerships
- CEMEX

### **How do we involve the public?**

- Existing quarterly FORUM meetings (advertised to the public)
- Use the locality panels meetings to share information
- Website of the Borough Council
- Need a structure/ “engine” which drives communications towards the public
- Advertising media

### **Role of the Forum**

- Forum currently acting as the “engine”. Needs fuel (people/funding)
  - o Need a refreshed forum
- Scrutiny

### **How to relate to campaigns?**

- Need to clarify term “campaigns”. Who are the campaigning organisations?

### **Comments**

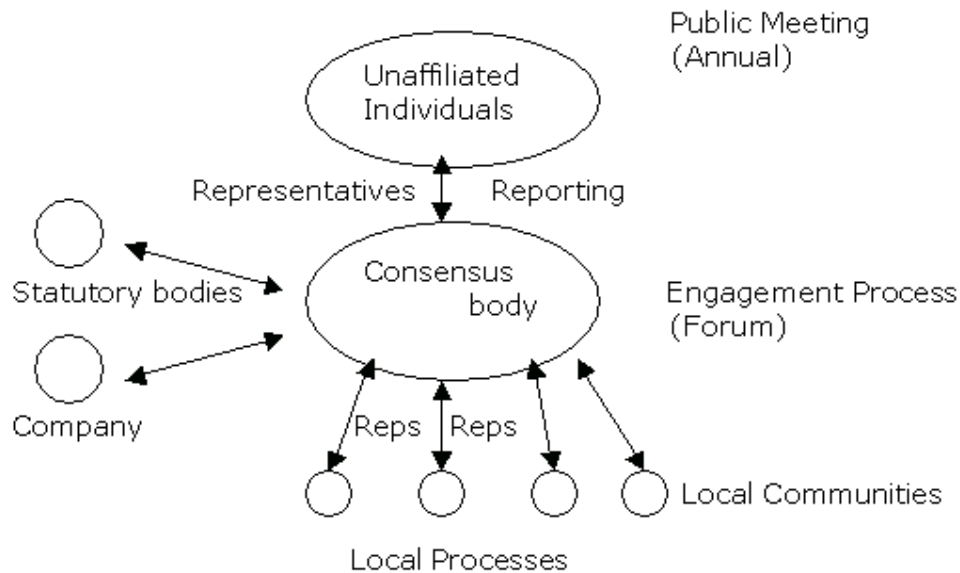
- Very much Local Authority (LA) orientated. Conflicts between officers and individuals.
- Own website needed, independent website needed to disseminate information

### **Shaping the process**

### **GROUP 5**

#### **Who participates**

- Everyone who wishes to. Need to know engagement exist
- Representatives to be regularly involved
- People nearest to plant need to be involved
- Work through community organisations
- Annual public meeting – inclusive process for community
- Local level engagement – Ward Level



- Website
- Forum to become more strategic with subgroups
- Specialist by invitation
- Need regular reviews of process
- Need to ensure reporting back occurs
- Everyone should be given the opportunity to participate. Could be provided by public questions at start of meeting
- Need to reach out to less able
  - Could be done by written communication
- Clear line of communications between representatives and community

### **Community Forum**

- Need a more adhoc way of getting representation

### **Comments**

- Should not be exclusive to people near the plant. Need to take account of transport issues
- Need to bring all the little groups together – need overview
- Need links between groups to avoid duplication
- Need to ensure that people are included – need address details

## **PLENARY DISCUSSION**

### **Press Briefing**

*Participants discussed The Environment Council's suggestion of having a press briefing to share the discussions and outcomes of the workshop. It was suggested that up to five participants volunteer to be at the press briefing.*

- Proposed for Monday (am)
- Suggestion is that around 5 people from this meeting volunteer to take part, if they want to
- Concerned about this – I don't know what CEMEX, EA, RBC think about engagement – need a clear picture of this
- People here today shouldn't feel constrained, but if you would prefer to wait before you say something that's fine also
- Don't think that there is a 'product' from this meeting to present to the press at this stage – the process needs to move on a bit
  - Agree, next steps are not yet agreed - needed before statement is produced
- If press have already been told there will be a briefing, it will be necessary to brief them no matter what
- Could produce a written statement – would be a better option
- Only thing that has come from this meeting is agreeing that there is a need for better community engagement – so not much to say
- Think that there are some common themes from today that we can pick out

### **Next steps**

*Participants were asked to discuss what actions they would like to come out of the workshop and what the next steps should be.*

- Would like to see agencies responses to meeting report
- Would like to see a representative group to discuss the report and its recommendations with the 3 funders
- Need to know where funders are coming from
- Tonight's momentum needs to continue
- "Big 3" willing to move forward indicated by their presence
- Suggest Jeremy (Wright MP) speaks to press
  - But nominating one person doesn't reflect group responsibility
- Suggestion a smaller group meets with funders to condense what has come out of this meeting and TEC report
- This won't be a Forum Press Release, it would be from this workshop
- How will this small group be selected?
  - Opportunity to log interest
- TEC to ensure it is a workable (sized) group
- Suggested timescale
  - Small group within a couple of weeks

- o Larger group by end October
- Content of Press Briefing with no interpretation, just reflection of this meeting
- Draft (by Winsome) Press Briefing sent to volunteers to help shape it
- Would like to see report and whether we agree with it
- There should be a well timed programme with responses by a particular time
- We should not 'fiddle while Rome burns' – process is too slow currently – it needs a timescale
- Would be useful to meet again in 4 weeks time to take things forward
- If we are going to speak to press we should say that a new start has been made
- We are creating a new structure to keep people informed, and inform what happens
- We need to understand from people here what they think would work well, work these up within a smaller group and then present this to the outside world
- Comments from this meeting should not be attributed to the RCCF
  - o Agreed
- Proposal that a small group works up ideas from this meeting sounds useful – but not happy that this group reports to the big 3 the big 3 should be part of it – we should be working together
  - o Agreed? Yes
- Membership of small group is for purpose of informing next steps for this meeting
- Anyone can volunteer for the group – The Environment Council is to check that it is of practical size

### **Volunteers for small group work**

*In the 'Next Steps' discussion, participants suggested a small group should meet made up of volunteers from the workshop. These are the volunteers who put themselves forward.*

### **Sign up here**

#### **Name (Organisation)**

Lilian Pallikaropoulos
Roy Sandison
Carolyn Robbins
Chris Holman
Martin Eversfield (Rugby Trades Union Council)
Ian Southcott
Tom Mahoney
Claire Edwards
Ism Mistry

Patricia Wyatt
Claire Watson
Diane Pask

<b><u>Actions</u></b>	<b><u>Who</u></b>	<b><u>By when</u></b>
1. Photo report to be circulated by end of the week	The Environment Council	26/09/08
2. Chris Holman, Jeremy Wright, Martin Eversfield, Doug Hodkinso, Lilian Pallikaropoulos – All to inform draft press briefing and attend briefing	Volunteers from this meeting	22/09/08

### **The Marketplace**

*During the interval periods in the workshop, participants were invited to write comments on the headed wall charts relating to issues around the Cement Plant, but that were not specifically relevant to the discussion of the future engagement process.*

- RCCF has to decide whether it is going to change and become the future vehicle for constructive dialogue with an expanded membership OR to be an independent campaigning group against the cement plant
- The forum needs the funding to enable expert scientific advice in order to produce meaningful evidence both for and against
- Was sent a leaflet by CEMEX which gave mis-information with regards to amount of vehicles travelling through the village
- RCCF acts as a catalyst for community engagement as the engine room to build capacity within communities
- EA must engage positively with the Forum and cease to publish THEIR COMMENT within the Cement Community matters including their Press Releases in the future because they appear partial to the interest of Cemex. The EA should keep a professional distance and demonstrate impartiality
- Build positivity in the dialogue process by celebrating success rather than keep focusing on the difficulties
- Non represented communities –Newbold/Caldecott should have direct representation
- In reference to 'Big 3', WCC should be involved at some level (they have teeth!) – Big 4!
- When dialogue breaks down protest begins! FACT!

## **Future Work Areas**

TRANSPORT      Re Opening Rail line to long Itchington

FUELS

AIR QUALITY MONITORING

We could set up a joint fact finding mission on health impact as a vehicle to start building trust

Accessible Public Register

Not just 9-5 pm Mon-Fri

Joint working

"Overall planning and permitting – E.I.A. All together – simultaneous and B.P.E.O!!" - Inclusive not exclusive